



Making the railway system  
work better for society.

## CV\_HEIMING Monika Management / Executive Board Member

### PERSONAL INFORMATION

### Monika HEIMING



### POSITION WITH ERA

### Member of the Management Board

### WORK EXPERIENCE

#### October 2011 till today

#### Executive Director

EIM aisbl (Square de Meeus 1, 1000 Brussels – Belgium), [www.eimrail.org](http://www.eimrail.org)

Representing the European rail infrastructure managers in Europe.

Management of all political and technical dossiers, including chairing the associations' Policy Management Committee and the Technical Steering Committee. In charge of auditing, designing and developing of EIM's policies, actions and strategies vis-à-vis all EU and sector stakeholders.

Political and technical portfolio directly supervised by the Executive Director:

- ERTMS
- Telematic applications (freight and passenger traffic)
- Digital railway
- Railway Registers (RINF, RDD, ERTV)
- Technical Specifications for Interoperability (TAP, TAF; PRM; NOI; OPE, INF, ENE)
- Safety Recommendations (Safety Management Systems, Safety Certification and Authorisation)
- Rail Security
- NDTACs
- Research & Development
- 4<sup>th</sup> Railway Package, future mandate of European Railway Agency (ERA)
- Corridor and TEN-T
- Environmental issues (noise, vibration, resilience)
- Cooperation with other parties (European Logistics Platform ELP, CEDR, etc.)
- Member of Administrative Board of ERA

Coordination directly supervised:

- GRB (Group of Representative Bodies)
- CTG (joint technical coordination group with CER and UIC)

**Business or sector** European Association of Rail Infrastructure Managers (recognised by EC)

**2004 - 2011 Secretary General**

ERFA asbl (Rue Montoyer 23, 1000 Brussels – Belgium), [www.erfarail.eu](http://www.erfarail.eu).

Representing the private and independent rail freight operators in Europe.

Main responsibilities covered:

- rail policy
- logistics issues
- ERTMS / ETCS
- Single wagon operations
- Registers
- safety
- interoperability / cross-acceptance
- telematics applications for freight (TAF)
- noise
- cooperation with shippers, forwarders, ports and airports
- strategic and financial management
- membership acquisition
- website development
- marketing concepts

**Business or sector** European Association of Rail Freight Operators (recognised by EC)

**EDUCATION AND TRAINING****2002 - 2004 Executive MBA**

Solvay Business School, Brussels (Brussels, Belgium)

- Finance,
- Marketing,
- Strategy,
- IT supported management
- HR Management.
- Communications

**1994 - 1996 Master in European Management**

University College St Louise (Brussels, Belgium)

- Management
- Strategy
- Financial management
- Marketing / Commerce
- Macroeconomics
- Human Resources
- IT management

**1988 – 1992 Master in European Languages**

University of Cologne (Cologne, DE)

- Master in English
- Master in French

**Memberships**

Not applicable