



Making the railway system  
work better for society.

## CV\_HEIMING Monika Management / Executive Board Member

### PERSONAL INFORMATION

### Monika HEIMING



📍 Avenue de Tervueren 110, 1040 Brussels – Belgium (private)

☎ +32 (0) 2-234 37 70 (office) 0032 476 88 96 46

✉ [monika.heiming@eimrail.org](mailto:monika.heiming@eimrail.org)

Sex Female | Nationality German

### POSITION WITH ERA

### Member of the Management Board

### WORK EXPERIENCE

October 2011 till today

#### Executive Director

EIM aisbl (Square de Meeus 1, 1000 Brussels – Belgium), [www.eimrail.org](http://www.eimrail.org)

Representing the European rail infrastructure managers in Europe.

Management of all political and technical dossiers, including chairing the associations' Policy Management Committee and the Technical Steering Committee. In charge of auditing, designing and developing of EIM's policies, actions and strategies vis-à-vis all EU and sector stakeholders.

Political and technical portfolio directly supervised by the Executive Director:

- ERTMS
- Telematic applications (freight and passenger traffic)
- Digital railway
- Railway Registers (RINF, RDD, ERTV)
- Technical Specifications for Interoperability (TAP, TAF; PRM; NOI; OPE, INF, ENE)
- Safety Recommendations (Safety Management Systems, Safety Certification and Authorisation)
- Cross-Acceptance
- Rail Security
- NDTACs
- Research & Development
- 4<sup>th</sup> Railway Package, future mandate of European Railway Agency (ERA)
- Corridor and TEN-T
- Environmental issues (noise, vibration, resilience)
- Cooperation with other parties (European Logistics Platform ELP, CEDR, etc.)
- Member of Administrative Board of ERA
- Membership with European Logistics Platform
- Support of several MEP related activities (e.g. Intergroup on EU finance)

Coordination directly supervised:

- GRB (Group of Representative Bodies)
- ERA NRB (Network of Representative Bodies)
- ERRAC
- JPCR
- CTG (joint technical coordination group with CER and UIC)

**Business or sector** European Association of Rail Infrastructure Managers (recognised by EC)

**2004 - 2011**

### Secretary General

ERFA asbl (Rue Montoyer 23, 1000 Brussels – Belgium), [www.erfarail.eu](http://www.erfarail.eu).

Representing the private and independent rail freight operators in Europe.

Main responsibilities covered:

- rail policy
- logistics issues
- ERTMS / ETCS
- Single wagon operations
- Registers
- safety
- interoperability / cross-acceptance
- telematics applications for freight (TAF)
- noise
- cooperation with shippers, forwarders, ports and airports
- strategic and financial management
- membership acquisition
- website development
- marketing concepts

**Business or sector** European Association of Rail Freight Operators (recognised by EC)

**From 1999 to 2004**

### EU Affairs & Business Manager

Europengineers eeig (Avenue des Cerisiers 13, 1030 Brussels – Belgium),  
<http://europengineers.com>

Representing 5,000 staff working in 10 engineering and design offices active in 45 countries. Managing and marketing its engineering activities.

Responsibilities covered:

- project tendering,
- customer and partner acquisitions,
- project management
- marketing

Activities in the field of:

- infrastructure (rail, road, tunnels and bridges),
- housing (public and private buildings),
- environment.

**Business or sector** European Economic Interest Group (EEIG)

**From 1993 to 1999**

### Senior policy manager

UNIFE (Avenue Louise 221, B-1050 Brussels), [www.unife.org](http://www.unife.org)

Portfolio of activities:

- Multimodal & combined transport
- Environment (noise)
- EC/EP relationship
- EU enlargement issues
- EU Framework Programs for R&D (5th FP)
- Management of suppliers / customers platform with EC on standardisation

- CEECs
- Membership acquisition
- Organisation of IT training

**Business or sector** European Association of the European Rail Industry (recognised by EC)

## EDUCATION AND TRAINING

---

2002 - 2004

### Executive MBA

Solvay Business School, Brussels (Brussels, Belgium)

- Finance,
- Marketing,
- Strategy,
- IT supported management
- HR Management.
- Communications

1994 - 1996

### Master in European Management

University College St Louise (Brussels, Belgium)

- Management
- Strategy
- Financial management
- Marketing / Commerce
- Macroeconomics
- Human Resources
- IT management

1988 – 1992

### Master in European Languages

University of Cologne (Cologne, DE)

- Master in English
- Master in French