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12 OCTOBER			
	Theme	Sessions	
09:00 – 10:30	-	Opening Ceremony	IMT TBA
10:30 – 11:00	Coffee Break		
11:00 – 12:30	-	Keynote Sessions	Mr. Song Xiude (Administrator of the National Railway Administration (NRA) of the People's Republic of China) More TBA
12:30 – 14:00	Lunch		
14:00 – 15:30	Initial Integrity Change Management	1 Moderator: TBA	29 – A Robust Framework for Operational Change Management in High-Performance Railway Networks Author: Angelo Pira Position and Entity: Senior Manager, Railway Safety Unit, Qatar Rail Country: Qatar Short biography: Angelo Pira is a Senior Executive and European Union Railway Safety Expert. Chartered Engineer with over 24 years of international rail experience. As Senior Railway Safety Unit Manager for Qatar Rail, he directed the safety certification and commissioning of the driverless Doha Metro network for the 2022 FIFA World Cup, integrating autonomous CBTC signalling, infrastructure, and rolling stock. Previously, he served as Technical Lead for Safety Assurance and Reliability for Siemens and Bombardier in the UK, steering the complex Design & Build phases of high-integrity mainline signalling and next-generation trains. His commercial expertise is underpinned by his earlier career as a Regulator at the European Union Agency for Railways (ERA), where he authored the continent's Common Safety Indicators (CSIs) and legislative frameworks (CSTs, CSMs) governing European rail today. 43 – How to Apply Risk Management Procedures to Manage all the Changes in the Maintenance Activities for Railway Vehicles by applying the European Common Safety Methods (EU) 402/2013? Author: Nathalie Duquenne Position and Entity: Project Officer, European Union Agency for Railways (ERA) Country: France Short Biography: Natahalie Duquenne is an engineer in industrial engineering and computer science. She worked for 11 years in the French Institute of Transport in railway domain, focusing on safety assessment of the railway transport system. She has been a Project Officer at the European Union

			Agency for Railways (ERA) since 2007, working on accident investigation, the Common Safety Method (CSM) for risk evaluating and assessment. Since February 2012, she has been responsible for the implementation of the regulations concerning the certification of Entities in Charge of Maintenance (ECM) for railway vehicles. 41 – Maintenance-Optimized Safety Evaluation and Verification of Retrofitted Platform Screen Doors under High-Speed Train Aerodynamic Loads Author: Jinho Kim Position and Entity: Chief Researcher, Korea Railroad Research Institute (KRRRI) Country: Republic of Korea Short Biography: Dr. Jinho Kim received his Ph.D. in structural dynamics from the University of California, Davis. His primary research interests include smart safety management and maintenance of railway infrastructure. 63 - An Innovative Approach to Advancing Railway Safety Regulation in Hong Kong: The Whole-Process Oversight of the Tsuen Wan Line Signalling Replacement Project Author: Ir Safiya Wing Kwan Yu Position and Entity: Senior Electronics Engineer, Electrical and Mechanical Services Department (EMSD), Government of the Hong Kong Special Administrative Region (HKSAR) Country: Hong Kong Short Biography: Ir Safiya W. K. Yu has worked in the Electrical and Mechanical Services Department (EMSD) of the Government of the Hong Kong Special Administrative Region for over 18 years and currently serves as a Senior Electronics Engineer in the Railways Branch, focusing on railway signalling and innovation projects. In her current role, she oversees regulatory compliance for the Automated People Mover (APM) system at the Hong Kong International Airport (HKIA). Under the HKIA Three-Runway System project, she conducts statutory reviews of the new APM T2 lines, as well as major modifications to existing APM facilities. Additionally, she is actively involved in key Hong Kong metro projects, including signalling system upgrades for both the Urban Lines and the Disneyland Resort Line, while contributing to the formulation and updating of Hong Kong's railway technical standards and guidelines.
15:30 – 16:00	Coffee Break		
16:00 – 17:30	Maintenance & Management of emergencies	2. Moderator: TBA	49 - Hot Axle Box and Wheel Detection Systems: From Safety Devices to Enablers of Condition-Based Maintenance Author: Joaquin Botella Position and Entity: Chief Technical Engineer Railways, Sener Mobility Country: Spain Short Biography: Joaquín Botella is Chief Technical Engineer in Railways at SENER, with nearly 40 years of experience in railway engineering across high-speed, conventional, metro, and light rail

		systems. He has led multidisciplinary teams and delivered integrated solutions across Europe, the Middle East, the Americas, and Asia He is an active contributor to the International Union of Railways (UIC), participating in the development of several international handbooks on high-speed rail, regional and commuter services, and customer experience. He is currently involved in UIC initiatives on wayside condition monitoring systems, including Hot Axle Box Detectors (HABD), Hot Wheel Detectors (HWD), and Wheel Impact Load Detectors (WILD), and has authored over 25 papers at international conferences. 50 - Wheel Impact Load Detectors: From Safety Monitoring to Strategic Data Assets for Predictive Maintenance Author: Jose Manuel Cabral Position and Entity: Project Manager (Intelligent Transportation Systems) , Sener Mobility Country: Spain Short Biography: José Manuel Cabral is a Railway Systems Engineer and Project Director with over 18 years of international experience delivering complex railway, metro and light rail projects. He has led signalling, SCADA, control centre and telecommunications solutions for infrastructure managers, operators and OEMs, including ADIF, TMB, Banedanmark, UIC and FONATUR. His expertise covers interlockings, automatic level crossings, SIL3/SIL4 field elements, control centres and integrated system architectures. He holds an Industrial Engineering degree, a Master's in Project Management, and is PMP certified 42 - Learning from Failure: Common Technical and Organisational Factors in Four Swedish Derailments Author: Mikael Hillbo Position and Entity: Senior Rail Safety Investigator, Swedish Accident Investigation Authority (SHK) Country: Sweden Short Biography: Born in Stockholm, Sweden. Mikael Hilbo graduated from technical high school and began repairing trains in the late 1980's and became a train driver in 1994. He subsequently worked on improving driver work environments, vehicle safety, fire safety and general railway safety. Since 2018, he has served as an investigator at the Swedish Accident Investigation Authority (SHK). 60 - Regulatory Approach to Rail Incident Management in Singapore Author: Heng Meng Choon, Jerry Position and Entity: Deputy Director, Rail Regulation, Land Transport Authority (LTA) Country: Singapore Short Biography: Jerry Heng is the Deputy Director of the Rail Regulation division at Singapore's Land Transport Authority), heading the division that regulates the rail operators He has extensive experience in regulatory oversight for Mass Rapid Transit (MRT) and Light Rail Transit (LRT) systems. He leads incident investigations, safety audits, regulatory reviews, and operational
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			affairs, and has been instrumental in establishing joint LTA-operator teams, commissioning new rail lines, and promoting safety culture. 64 - From Fragmented Emergency Response to Integrated Decision-Making: Design, Implementation and Preliminary Validation of a Railway Emergency Information Management Initiative Author: José Pires Position and Entity: Safety Management System Manager, CP - Comboios de Portugal, EPE Country: Portugal Short Biography: José Pires is a Portuguese railway professional with 31 years of experience, having begun his career as a train driver before moving into operational management, safety railway, regulation and safety management systems (SMS). Between 2005 and 2015, he served as Technical Manager at European Rail Infrastructure Managers (EIM) in Brussels and International Union of Railways (UIC) in Paris, contributing to European operational rules, interoperability, and common safety frameworks. His primary focus is bridging operational reality, regulatory requirements, and safety culture. 113 - Experience on the Assessment and Supervision of Relations between Infrastructure Managers and Contracted Infrastructure Managers Author: Chameat Lancereau Position and Entity: Head of the Infrastructure Division / Supervision Department of EPSF (NSA FR) Country: France Short Biography: With a specialized master's degree in QHSE, Chameat joined the EPSF in 2014 as an inspector in the Infrastructure Division. She subsequently advanced to the position of chief inspector before being appointed head of the division responsible for supervising infrastructure operators. She has participated in numerous cross-functional projects, such as the RÉSYGESS project (evaluation of rail operators to contribute to the supervision strategy), which has enabled her to strengthen her expertise and her overall understanding of the challenges facing the EPSF.
18:30 – 22:00	Gala Dinner		

13 OCTOBER

	Theme	Sessions
09:00 – 10:30	Resilience to extreme natural events	6 - An innovative approach to incorporating cyber resilience into the railway sector. Author: Francisco Cabrera Position and Entity: Deputy Head of Operations & Safety, International Union of Railways (UIC) Country: France Short Biography: Francisco Cabrera is a Civil Engineer specialized in railway systems, currently serving as Deputy Head of Operations & Safety at International Union of Railways (UIC) in Paris. He has over 15 years of experience at ADIF, where he held key roles in infrastructure engineering, asset management, and strategic projects. His expertise spans technical, operational, and innovation domains, contributing to the advancement of safe, efficient, resilient and sustainable railway systems. 106 - Automatic Monitoring and Early Warning Design for High Steep Slopes of China-Kyrgyzstan-Uzbekistan Railway Author: Xin Li Position and Entity: Senior Professional Engineer, China Railway Design Corporation Country: China Short Biography: Li Xin holds a Master's degree from Tianjin University. Senior Engineer. His research focuses on railway subgrade design and relevant scientific research. 109 - Rail resilience to climate change - Impact of extreme weather events on the European rail system Author: Idriss Pagand Email: idriss.pagand@era.europa.eu Position and Entity: Project officer, European Union Agency for Railways (ERA) Country: European Union Short Biography: Idriss Pagand has served at ERA for 15 years, leading environmental and climate adaptation research programmes for the past 5 years, alongside guest lecturing at the Universities of Lyon and Lille. 110 - A rail safety regulator's response to the challenge of extreme weather events Author: Dr. Natalie Pelham Position and Entity: Chief Executive & National Rail Safety Regulator, Office of the National Rail Safety Regulator Country: Australia Short Biography: Dr Natalie Pelham is a nationally recognised authority in safety regulation, policy and reform with more than 25 years in the public sector at both state and national levels. She is passionate about rail safety and is a strong advocate for safety improvement. Since being appointed Australia's National Rail Safety Regulator in 2023, Natalie has positioned the Office of the National Rail Safety Regulator (ONRSR) to enhance its regulatory intelligence framework for risk-based regulation,

			expand its collaborative relationships with key stakeholders and to be a sustainable regulator demonstrating that it is efficient and effective. This position strikes the right balance to enable ONRSR to grow its positive influence on rail safety practices and outcomes across Australia. 112 - Advancing System-wide Railway Resilience under Climate Extremes Author: Konstantina Kopsalidou Position and Entity: Senior Advisor for Infrastructure and Asset Management, UIC Country: France Short Biography: Konstantina Kopsalidou is a Civil Engineer specialising in hydraulics, geotechnics, and earthworks resilience. She dual serves as Principal Infrastructure Engineer at RSSB (leading national standards) and Senior Advisor at UIC (leading climate resilience strategies).
10:30 – 11:00	Coffee Break		
11:00 – 12:30	Front line workers	4. Moderator: TBA	26 - Using Driver Alertness and Attention Monitoring Technology to enhance Fatigue Risk Management for GB railway Author: Paul Leach Position and Entity: Head of Human Factors, Rail Safety and Standards Board (RSSB) Country: United Kingdom Short Biography: Paul Leach is Head of Human Factors at the RSSB, a Chartered Psychologist, and a Chartered Ergonomist. For over 20 years, he has applied human factors expertise across high reliability industries including rail, nuclear, oil & gas, energy, defence, and healthcare. He leads a team of 13 specialists covering ergonomics, competence management, safety culture, and front-line leadership. 102 - Leveraging Technology to Manage Railway Protection and Safety Zones in Thailand Author: Dr. Tayakorn Chandrangsui Position and Entity: Director of Safety and Maintenance Standards Division, Department of Rail Transport (Thailand) Country: Thailand Short Biography: Dr Tayakorn Chandrangsui is responsible for drafting Thai railway standards and regulations to elevate safety and service quality to international standards. He coordinates cross-agency railway R&D and policy initiatives, with special focus on level crossing safety, regulation, and asset technology. 76 - Analysis of the Impact of Working Time Periods on Train Driver Human Errors by Railway Type in South Korea Author: Tae-Yoon Kim Position and Entity: Ph.D Candidate, Seoul National University of Science and Technology Country: Republic of Korea

			Short Biography: Tae-Yoon Kim holds a Master of Public Health (MPH) in Occupational Health and is currently a Ph.D. student in Safety Engineering. His primary research focuses on human error analysis and musculoskeletal disorder (MSD) prevention through ergonomics. 86 - Investigating Large-Scale Transport Disruptions: Root-Cause Analysis and Countermeasure Development Based on Workplace Realities develop countermeasures. Author: Makoto Kato Position and Entity: President, East Japan Railway Workers' Union (JREU) Country: Japan Short Biography: Makoto Kato has served as a full-time union officer at the National Office of JREU since December 2002. His prior railway background includes roles at East Japan Railway Company as a Train Driver (1996–2002), Train Conductor (1995/1996), and Station Staff (1994–1996).
12:30 – 14:00	Lunch		
14:00 – 15:30	Competence Culture	5. Moderator: TBA	75 - Implementing a Driver Competency Inspection Programme to Strengthen Safety Culture in Safety Critical Railway Operations Author: David Assunção Position and Entity: Rail Fleet Maintenance Manager, Infraestruturas de Portugal, SA (IP) Country: Portugal Short Biography: David Gonçalves Marcos d'Assunção is Rail Fleet Maintenance Manager at Infraestruturas de Portugal, the national railway infrastructure manager. He specialises i in maintenance development and safety-critical functions within the ECM framework, ensuring alignment with European railway safety regulations. His track record includes rolling-stock calibration systems, driver competency frameworks, and patented railway measurement technologies. 77 - China-Malaysia Integrated Safety Training System Innovation & Capacity Building for Overseas Infrastructure Projects: ECRL Case Study Author: Nianlong Wang Position and Entity: Operations Manager (HSE), CCCC Malaysia East Coast Rail Link (ECRL) Project Country: China Short Biography: Nianlong Wang is a Senior and Certified Safety Engineer with 20 years of infrastructure safety experience. Overseeing HSE for the ECRL project, he led safety systems that achieved over 34 million safe man-hours and successfully delivered the breakthrough of Serendah No. 2 Tunnel. 82 - Synergy and Collective Resilience Author: Zoe TSE Position and Entity: General Manager (Operations Safety & Quality), MTR Corporation Limited Country: Hong Kong

			Short Biography: Zoe Tse has over 25 years of experience in metro design, construction, operation, and maintenance. She currently leads MTR's integrated management systems in Hong Kong, applying condition-based monitoring, reliability-centred maintenance (RCM), and safety critical asset reviews. She is a Civil Engineer and a fellow of the UK Permanent Way Institution. 83 - Building a Proactive Safety Culture Through Technology and Workforce Partnership Author: Ngoh Peng Guan Position and Entity: Senior Vice President & Head of Group Safety, Security, Risk and Sustainability, SBS Transit Ltd Country: Singapore Short Biography: Ngoh Peng Guan brings over 31 years of public transport leadership experience, overseeing safety, security, risk, and sustainability across SBS Transit's multi-modal network. He holds a Bachelor of Engineering (Honours), a Master of Science in Transportation, and a Master of Business Administration (MBA), and serves on Singapore's Workplace Safety and Health Committee. 87 - Safety Culture in the European railway sector: key lessons from Peer Reviews (2022-2026) Author: Virginie Papillault and Florence Magnin-Lot Position and Entity: International Union of Railways (UIC) Country: France Short Biography: Virginie Papillault worked for 2 years at SNCF as an ergonomist, in the infrastructure and traction departments. She joined the UIC safety team in 2008 as a Human Factors expert. In 2014, she went to the UIC Security team to develop the Human and Organisational Factors (HOF) activities. Since 2021, she has been responsible for HOF & Safety Culture within the UIC Safety Unit. Together with the editorial team & the ERA, she developed the RAIL HOF digital platform and is also working on the impact of automation in railways and the related cultural changes. She has recently conducted several Safety Culture Peer Reviews in Europe and developed the Safety Culture Peer Review Handbook for UIC members; she will be coordinating future Peer Reviews in the rail sector. She has an Executive Specialised master's in HOF in Industrial Safety Management" (ICSI) and a Masters in Ergonomic and Human Factors.
15:30 – 16:00	Coffee Break		
16:00 – 17:30	Safety Management	6 Moderator: TBA	62 - Building a Human-Centered Proactive Safety Management System: From Resilient Culture to Scientific Safeguards Author: Yinsheng Tian Position and Entity: Safety Director, CCCC Second Harbor Engineering Company Ltd. Country: China Short Biography: Since graduating in 2012, Yinsheng Tian has accumulated comprehensive executive experience leading safety management portfolios at CCCC Second Harbor Engineering. 40 - Harmonised Common Safety Method for Risk Assessment

			Author: Francisco Cabrera Position and Entity: Depute Head of Operations and Safety, International Union of Railways (UIC) Country: France Short Biography: Francisco Cabrera is a Civil Engineer (MSc) from the Polytechnic University of Madrid. He began his career in 2007 with the Spanish Infrastructure Manager (ADIF) before joining the International Union of Railways (UIC) in 2023 as Deputy Head of Operations and Safety. 1 - Monitoring Working Time as a Railway Safety Tool: From Compliance to Proactive Risk Management Author: Marco Hörtenhuber-Stuhl Position and Entity: Technical Coordinator, European Transport Workers' Federation (ETF) Country: Austria Short Biography: Marco Hörtenhuber-Stuhl (BSc), studied Railway Infrastructure Engineering at USTP– St. Pölten University of Applied Sciences. He serves as the European train driver representative at ETF, is a member of the Train Driver Steering Committee, ETF Technical Coordinator, and an active locomotive driver at ÖBB (Austria). 47 - Building a solid SMS for Portugal's first high-speed rail line (AVAN's case) Author: Filipe Gomes Position and Entity: Railway Systems & Safety Manager, Avan Country: Portugal Short Biography: Filipe Gomes holds a master's in civil engineering (MEng) with Postgraduate qualifications in Railway Engineering and Project Management (PMQ). He has cross-functional experience across railway subsystems, developed in Portugal, the United Kingdom, Spain, and Brazil, with involvement spanning a substantial portion of the industry value chain.
18:30 – 22:00	Core Group Meeting and Dinner (doesn't include delegates)		

14 OCTOBER

	Theme	Sessions
09:00 – 10:30	Railway incursions	12 - AI-Based Detection and Behaviour Analysis for Enhancing Railway Level Crossing Safety Author: Isabelle Fonverne Position and Entity: Senior Advisor Safety and Interoperability, ILCAD & TRESPAD Coordinator, UIC Country: France Short Biography: Isabelle Fonverne has managed safety and interoperability initiatives at UIC since 1992. She is the global coordinator for International Level Crossing Awareness Day (ILCAD) and Trespass Awareness Day (TRESPAD), currently spearheading AI-driven risk-mitigation projects on user behaviours at level crossings. 27 - Survival Analysis for Risk Modelling at Railway Level Crossings: A Data-Driven Approach to Accident Prediction and Prevention Author: Damien Willet Position and Entity: Data scientist at EPSF (NSA FRance) Country: France Short Biography: Data Scientist specialising in risk control, statistical modelling, and algorithms at EPSF. 65 - Human-Centric Exploratory Analysis of Railway Suicides in Portugal: Towards Data-Driven Prevention Strategies Author: Guilherme Ribeiro Email: guilhermefbribeiro99@tecnico.ulisboa.pt Position and Entity: PhD Candidate, IDMEC, Instituto Superior Técnico (IST) - Universidade de Lisboa Country: Portugal Short Biography: Guilherme Ribeiro holds a Master's degree in Mechanical Engineering from Instituto Superior Técnico (IST). His doctoral research, conducted jointly between IST-IDMEC and IMT-ANSF, investigates passenger station flows, transport intermodality, and longitudinal analyses of railway trespass and suicide occurrences in Portugal. 97 - Wildlife Management and Intrusion Risk Mitigation in Railway Sensitive Areas: A Coupled System Approach Based on Kenya's Standard Gauge Railway Author: Yingjie, Bu Position and Entity: Senior Engineer, China First Highway Engineering Company Country: China Short Biography: Yingjie Bu Senior Engineer, MCIOB, major in Automation from Beijing Jiaotong University. He currently serves as a Senior Supervisor (Railway) in the Overseas Science, Quality and IT Department of CCCC FHEC, and as an overseas technology expert. With over a decade of experience in railway engineering and international projects, he specializes in railway systems (signaling, electrification, communication, and power), MEP engineering, and digital transformation. He has been

			extensively involved in major infrastructure projects, including the Ethiopia WM Railway and Bole Airport projects, as well as multiple railway initiatives across Belt and Road countries. His recent work focuses on digital engineering and intelligent construction, contributing to technical standards development and innovation, including patented technologies. He possesses strong expertise in international project coordination, technical management, and digital application implementation.
10:30 – 11:00	Coffee Break		
11:00 – 12:30	Innovation	8. Moderator: TBA	4 -New Model of Automated Safe Operation for Freight Stations and Railway Operation Lines Author: Gongli Liu Position and Entity: Engineer at the Railway Transport Market Research Institute of the Market Monitoring and Evaluation Center of National Railway Administration of the People's Republic of China (National Railway Administration Dangerous Goods Transport Research Center) Country: China Short Biography: Liu Gongli, , is a senior engineer with a bachelor's degree in Transportation Management from Changsha Railway Institute. He works at the Market Monitoring and Evaluation Center of National Railway Administration of the People's Republic of China as a senior engineer and holds expert roles in the Railway Transportation Branch of China Railway Society, Railway Branch of Chinese Occupational Health Association, and is a reviewing expert for China Communications Press. He's also a visiting professor at Hunan Institute of Traffic Engineering. He's participated in compiling/reviewing group standards like New Energy Transformation of Rail Transit Diesel Locomotives and reviewed industrial standards such as Railway Train Arrival-Departure Operation. He co-authored two textbooks and chief-reviewed Introduction to Railway (ISBN: 978-7-114-17338-7). All the three textbooks have won the Second Prize of National Excellent Textbook Award. 17 -Train Safe Operating Domain Monitoring: A Runtime Safety Assurance Framework for Unattended Train Operation Author: Prof. Tao Tang Position and Entity: Professor and Doctoral Supervisor, Beijing Jiaotong University Country: China Short Biography: Tao Tang is currently a Professor and Doctoral Supervisor at Beijing Jiaotong University. He formerly served as the Director of the National Key Laboratory of Advanced Rail Transit and Autonomous Operation. He is an IEEE Senior Member and a member of the IEEE SMC Society. His research interests cover high-speed train operation control systems, urban rail transit train control, intelligent control theory, and rail transit system safety. He has led a host of key research projects and made breakthroughs in core technologies of overspeed protection systems, CBTC and FAO systems. He has published over 200 academic papers in research and teaching. 21 -Complementary safety system (IPSSM) installed on the IP railway vehicle fleet.

			Author: Marco Baldeiras Position and Entity: Director of Asset Management, Infraestruturas de Portugal (IP) Country: Portugal Short Biography: Director of Asset Management at Infraestruturas de Portugal, with a professional career that began in 1999 in railway infrastructure inspection and condition assessment. Over the years, I have worked in asset management, inspection, planning and decision support for railway and road infrastructures. 100 - New Methods for Safety Demonstrations (NMSD) Author: Frédéric Henon Email: frederic.henon@sncf.fr Position and Entity: Head of Industrialisation of Innovations, SNCF Group Country: France Short Biography: Frédéric Hénon has over 30 years of railway leadership across Eurotunnel, RFF, EPSF, Eurostar, UIC (Director of Freight & Safety), and SNCF Group, specialising in positive safety culture, digital platforms (Rail HOF), and innovation industrialisation. Since November 2025, he is leading the Industrialisation of innovations in SNCF Group. He is entitled with a Mathematics degree, and a Masters in Transportation Economy.
12:30 - 14:00	Lunch		
14:00 - 15:30	-	Moderator: TBA	IMT and NSA Presentations Panel 170 years of the Portuguese (TBC)
15:30 - 16:00	Coffee Break		
16:00 - 17:30	-	Closing & Handover Ceremony	Summary & Wrap-Up (special guest) Closing and Handover Ceremony Sobrecarris Podcast Live Recording
18:30 - 22:00	Farewell Cocktail		

15 OCTOBER

	Partner	Technical Visit	Partner	Technical Visits
10:00 – 12:30	Fertagus MTS	[1] 10:00 às 17:00 Fertagus & Metro Transportes do Sul (MTS) - Four Modes of Transport, Two Riverbanks, One Unique Experience Fertagus segment: Train journey from Roma-Areeiro to Coina crossing the 25 de Abril Bridge, followed by a visit to the Operations Control Centre (CCO) and the Maintenance Depot. Light boxed lunch provided Metro Transportes do Sul (MTS) segment: Visit to the Maintenance and Operations Depot, light rail journey to Cacilhas, and boat transfer across to Cais do Sodré.	Metropolitano de Lisboa	[2] 10:30 - 12:30 Metropolitano de Lisboa - Beneath the City: Inside Lisbon's 54m deep Metro Construction Site Guided technical tour of the construction site of the future 54-metre-deep Santos Station, followed by a walk through the newly excavated tunnel connecting Estrela to Cais do Sodré.
14:30 – 17:00			Infraestruturas de Portugal, S.A.	[3] 14:30 às 17:00 Infraestruturas de Portugal - The Nerve Centre of Portugal's Railway Network: A Visit to IP's Braço de Prata Operations Control Centre Exclusive visit to the operational heart of Portugal's railway network: the Railway Operations Control Centre (CCO) at Braço de Prata (split into 2 visitor groups).

16 OCTOBER						
	Partner	Technical Visit	Partner	Technical Visits	Partner	Technical Visits
10:00 – 12:30	Metropolitano de Lisboa	[4] 10:30 - 12:30 Metropolitano de Lisboa - Lisbon Metro Behind the Scenes: From Carnide Station to PMO III and the New Generation of Trains Technical visit to Carnide Station and PMO III Maintenance Depot, featuring an operational briefing and an exclusive inspection tour of the new generation of metro rolling stock.	Infraestruturas de Portugal, S.A.	[5] 14:30 às 17:00 Infraestruturas de Portugal - — Santa Apolónia Station: A Journey Through History, Operations and Railway Heritage Guided tour of Santa Apolónia Station, exploring one of Portugal's oldest railway hubs and its vital role in the national passenger network.	Comboios de Portugal	[6] 10:30 - 12:30 Comboios de Portugal (CP) - — Discover CP Headquarters at Historic Rossio Station Guided architectural and technical tour of CP Headquarters at Rossio Station, highlighting its historical significance and ongoing operational role in Lisbon's suburban rail network.
14:30 – 17:00	Leisure Time					