EUROPEAN
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AGENCY
FOR RAILWAYS

Moving Europe towards a sustainable and
safe railway system without frontiers

Report on budgetary and financial management information for the financial year 2025

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1. Introduction

1.0. Budgetary principles

The budget of ERA has been established in compliance with the principles of unity, budget accuracy, annuality, equilibrium, unit of account, universality, specification, sound financial management and transparency as set out in ERA's Financial Regulation.

1.1. Management information systems

The Agency used the following software/tools during 2025:

SUMMA Corporate Financial Platform, which is a newly introduced system at the beginning of 2022, the Agency being one of the three pilot EU agencies for its implementation[1]:
- SUMMA (SAP modules) – financial accounting, funds management, sales and distribution, materials management, project system and plant maintenance
- SUMMA (Dashboard) – financial reporting of SUMMA environment
- SUMMA (BO legal reporting) financial reporting for stakeholders (e.g. European Court of Auditors);

SYSPER suite:
- Dotation (DOT module): accountancy system for job quotas and quota movements management
- Organisation (ORG module): management of the organisation chart
- Time management (TIM module): management of working hours and leaves
- Career (CAR module): supports the management of career processes
- Personal and Family (PERFAM module): supports the management of a staff member's personal data; i.e. basic identification data, knowledge of languages, addresses, family composition and telecom data.
- Ethics: management of ethics requests
- CCP workflow: request for personal leave or unpaid leave
- STAGE: creation and validation of the reports that determine whether the probation period of a staff member was successful or not
- Resignation: management of a staff member request to terminate his/her career. The request is managed through a validation workflow.
- 65+: enables all Staff members to submit an application in order to remain in active service beyond the maximum retirement age.
- Objectives: creation, addition and deletion of objectives for a jobholder; workflow for objectives approval
- HR Reporting: reports on SYSPER data, including "persons" and time management

MIPS+ – Mission Management - management of staff missions

ARES (Advanced Record System) used for:
- VAT exemption forms – Management of VAT reimbursement requests
- Purchase order requests
- Budget Transfer Notes
- Incoming Invoices
- Incoming and Outgoing mails (internal and external)

Centralised SharePoint lists and files:
- Procurement requests – management of procedures
- Forecast of revenue for fee-related activities

[1] The main objectives of SUMMA are to deliver a modernised and integrated Corporate Financial Platform, based on commercial off-the-shelf software – SAP S/4 HANA – which will replace the ABAC Suite and integrate with the other EC corporate systems and to create an IT environment with reduced technical complexity, faster time to market and a lower cost of ownership.

- Low-Cost missions – Authorised travel
- Appraisals

SRMO (Stakeholders Relationship Management)

- Registration of participants to the Agency's meetings (relevant in the case of meeting cost reimbursements)
- Registration of internal and external users for SharePoint pages and registers.

MS Project:

- Project planning for the OSS applications
- Timesheets for all projects/services

These information systems allow to efficiently manage the budgetary appropriations allocated to the Agency while respecting the principles of the Financial Regulation.

The workflows, in all systems put in place by the Authorising Officer, ensure that each transaction respects the "four eyes" principle.

1.2. Budget

The budget of the Agency had in 2025 five Titles:

- Title 1 covers staff expenditures such as salaries, training and costs associated to recruitment procedures and staff well-being;
- Title 2 covers the costs associated to the functioning of the Agency such as building maintenance, back-office infrastructure, IT equipment and related supporting services;
- Title 3 covers the Agency's operational activities;
- Title 4 covers the expenditures linked to the delivery of Vehicle Authorisations, Single Safety Certificates, ERTMS Trackside approvals and other chargeable services;
- Title 5 covers the expenditures relating to grant, contribution and service-level agreements.

1.3. Specific context in 2025

In 2025 the Agency has had to cope with the following main challenges from the point of view of the budget execution, most due to factors outside Agency's realm of control:

Staff costs: At 31/12/2025, the agency was counting 163 TAs and 38 CAs (of which 2 are funded by a specific contribution agreement) meaning that in 2025:

- TA headcount slightly decreased (2 retired, 1 left and 2 joined the agency)
- CA headcount slightly increased (2 joined the agency)

On top of this, there has been also volatility at the level of the salaries. More precisely, in April 2025, an indexation rate 1,2% has been applied as result of the moderation clause specified in the report on the end-year indexation and correction coefficients of 2024. On 31/10/2025, the report on the end-year indexation and correction coefficients was published by Eurostat, indicating an indexation rate of 3% (with retroactive effect from July 2025). On the other side, the correction coefficient evolution for France dropped from 114.2 to 113.6 bringing the combined effect for the second half of the year to +2.46% and overall effect for the year to +2.14%. This remained within the assumption taken during the budget planning phase (+2,77%).

Fees and charges revenues:

- The adopted budget for 2025 is € 14 052 983 and represents a substantial increase in comparison with initial budget 2024 (€ 11 913 156). This increase is mainly explained by the indexation of the hourly rate (to 275€/hour) and the increased volume of billable work on authority tasks (while the volume of application for VA Conformity to type is expected to remain stable). As in 2024, a revaluation of Fees and Charges budget has been performed in November, but this exercise did not reveal any expected fluctuation over the threshold of 10%. In this context, Fees and Charges budget

of 2025 did not require any amendment. This was confirmed by the actual revenues from Fees & Charges for the year (+6.93% over the initial budget).

- In February 2025, the Agency identified a €1 198 315 shortfall in 2024 appropriations for Q4 salary regularisation for fees and charges salaries, requiring the anticipated use of 2025 appropriations. This shortfall has been generated by several factors e.g. employer's pension contribution costs higher than budgeted, revenues for ERA's parts in the fees and charges activities lower than planned, OSS releases actual costs higher than budgeted. Consequently, the agency adopted a set of mitigating measures as the reduction of certain costs (e.g. costs of OSS maintenance reduced by € 837 484 and Facility Management costs reduced by € 222 501), continuous monitoring of actual revenues / costs against budget and continuous monitoring of invoicing time. As a result of those measures, the agency recovered the shortage and even closed of the year the year with a positive balance.

Financial system: The Agency is entering in its fourth year of using SUMMA. This year is also the year during which the European Commission started using the system. In that context, DG Budget put in production several new releases of the applications that required testing and monitoring from the Agency. Despite minor issues have been identified after certain releases, the Agency did not experience substantial discontinuity of financial operations because of those releases so far.

Additional budget needs: The Agency signed:

- An extension of "Technical Support to Railway safety and operability in Greece" Contribution Agreement (extension of € 600 000 and 18 months until end of 2026)
- An extension of "System Pillar" Contribution Agreement (extension of € 432 000 and 20 months until end of 2026)
- A new Contribution Agreement on "Creation of a comprehensive dynamic digital timetable for rail services in the Union" (€ 750 000 foreseen over a period of 24 months)
- On top of the above, the agency is in the process of signing a Contribution Agreement on "Promotion of railway safety and interoperability in the Southern African Development Community" (budget and timeline to be confirmed)

The Agency faces increasing resource pressures that jeopardise its ability to fully deliver on its expanding mandate within the current budgetary envelope. New regulatory obligations—such as the upcoming CSM ASLP and the need to develop an Information Sharing System, the Priority Countries Programme, actions resulting from the Tempi accident, and the anticipated CSM revision—require substantial capacity that is not currently available. At the same time, operational workloads continue to increase, with sustained peaks in Vehicle Authorisations and SSCs, particularly complex ERTMS retrofitting cases handled by only a few specialists. Despite mitigation measures through internal reallocation, automation, external expertise, and re-organisation, the Agency still risks under-delivery, especially on ERTMS objectives. Additional responsibilities stemming from cybersecurity legislation, TSI Telematics, upcoming military mobility, and High-Speed Rail may further intensify workload pressures. Without an increase in resources, the Agency's ability to ensure effective, proactive, and timely execution of its safety, interoperability, and policy tasks will remain critically constrained.

Financial workflows documentation in line with the new financial tool (SUMMA):

- In 2025, the Agency adopted Ares as new tool to store and circulate supporting documents for financial transactions. The processes impacted by this change are the management of budget transfers, the preparation of individual budgetary commitments, the management of incoming invoices and the management of VAT certificate. In this context, a harmonisation exercise has been carried out across the agency and new work instructions have been published.

- The Agency also carried over following work in relation to its financial work instructions:
  - Update of work instructions for Budget Implementation, Monitoring & Reporting (for both EC Subsidy and Fees & Charges)
  - Creation of new work instructions for Fee paying conferences events - payments reconciliation
- To ensure a sound, effective and efficient execution of its budget, the Agency has continued to use the system of regular budget execution monitoring started in 2021 (now incorporated in the Management's monthly review exercise). This allowed for identifying any early need and any early redeployment, respectively, as well as immediate action on potential budget transfers in line with the ERA Financial Regulation.
- In terms of management information, the Agency ensured a regular and timely involvement of its Management in all the budget review meetings and budget related decisions. The Management Board and the Executive Board were kept informed through a dedicated dashboard and a regular budget execution report during the year.
- To ensure timeliness and adequacy of actions in financial system, SUMMA reports monitoring budget implementation and timeliness of payments (daily or weekly updated) are shared with financial actors and updated daily.
- For 2026, the main priorities will be to:
  - Publish a second version of the financial manual (including detailed checklists for financial actors and revamped documentation following the process variants).
  - Publish a new procedure covering the process of grant agreement management process, given that the Agency has started to increase the number of grants and contribution agreements managed, including a coordinated cost-centre approach for this part of its financial management.
  - Take necessary actions to facilitate publication of information about the Agency's funds beneficiaries on the Financial Transparency System in compliance of Article 38 of EU Financial Regulation (obligation starting with figures of 2025).

The commitment rate for all titles was 100%. The Agency has made substantial progress towards increasing its payment rate for all titles in 2025. The RAL in absolute terms was € 1,20 MEUR, which is a slight decrease compared to 1,28 MEUR in 2024. In relative terms the RAL level slightly decreased in 2025 (from 4.26% to 3.94%).

2. Revenue

The Budgetary Authority (the European Parliament and the Council) approved the initial 2025 ERA budget of € 44 598 442, including an estimate of the own revenues from fees and charges for € 14 052 983, the Commission's subsidy for € 29 733 355 (including assigned revenue for € 42 728) and the EFTA contribution for € 812 104.

The Agency requested one amending budget during the year for an amount of € 14 351 bringing the EFTA contribution to € 826 455[2].

[2] The European Commission confirmed, via email correspondence of 26 August 2025 referenced under Ares(2025)7646848, that the EFTA contribution for the Agency in 2025 must be increased by € 14 351. This adjustment reflects the proportional impact of the EU budget top-up for salary indexation decided by DG BUDG at the end of 2024. Accordingly, the Agency's budget for 2025 is increased by the same amount.

In addition, the Agency received in 2025 "assigned revenues" for an amount of € 163 495 corresponding to:

- € 149 255 of interests received on its ING bank accounts.
- € 14 240 of expenditures recoveries

From its fees and charges related activities, the Agency invoiced a total amount of € 14 752 120 in 2025, out of which € 12 712 526 was cashed in the same year. In addition, the outstanding amount of € 2 314 968 relating to recovery orders issued in 2024 was also cashed in 2025, bringing the total cashed amount for 2025 to € 15 027 494.

In the course of 2025, the Agency has also received from the EC several contributions for a total amount of € 1 542 574. This amount relates to the following delegation agreements:

- € 600 000: ERTMS Greece
- € 432 000: Fourth and fifth instalment for the System Pillar Agreement
- € 115 000: First instalment for studies supporting the digitalisation of the rail system
- € 395 574: First instalment for creation of a comprehensive dynamic digital timetable for rail services in the Union

The table below provides an overview of the revenue planned and received in 2025.

Revenue	***Initial adopted budget***	***Amending budget***	***Actual revenues***
EU subsidy	29 733 355	29 733 355	29 733 355
Fee income estimated	14 052 983	14 052 983	15 027 494[3]
Contribution from third countries (EEA/EFTA)	812 104	826 455	826 455
TOTAL	**44 598 442**	**44 612 793**	**45 587 304**
SYSTEM PILLAR			432 000
ERTMS GREECE			600 000
Studies supporting the digitalisation of the rail system			115 000
Creation digital timetable for rail services in the Union			395 974
Miscellaneous revenue			163 495
TOTAL external funding	**0**	**0**	**1 706 469**
GRANDTOTAL	**44 598 442**	**44 612 793**	**47 293 773**

[3] actually cashed in 2025

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3. Budgetary tables

3.0. Budget outturn account

	2025	***2024***
Revenue		
Commission subsidy DG MOVE	30 559 810	30 023 220
Delegation agreement funds from Commission	1 542 974	1 233 050
Contribution from Switzerland (OSS)	10 000	10 000
Fee income	15 017 494	12 424 796
Other revenue	163 495	355 906
Total revenue (a)	***47 293 773***	***44 046 972***
Expenditure		
Staff expenses – Budget Title 1		
Payments	23 710 491	22 458 221
Automatic carry-overs	110 051	84 264
Administrative expenses – Budget Title 2		
Payments	2 037 046	1 947 377
Automatic carry-overs	232 753	369 277
Operational expenses – Budget Title 3		
Payments	3 759 451	4 396 563
Automatic carry-overs	1 006 850	1 256 317
Operational expenses – Budget Title 4		
Payments	13 670 180	13 143 448
Automatic carry-overs	3 824 042	2 445 602
Operational expenses – Budget Title 5		
Payments	1 073 917	580 978
Automatic carry-overs	1 911 807	1 442 750
Total expenditure (b)	***51 336 587***	***48 124 798***
Outturn for the financial year (a-b)	***- 4 042 815***	***- 4 077 826***
Cancellation of unused carry-overs	69 343	38 795
Adjustment for carry-over from the previous year of appropriations available at 31.12 arising from assigned revenue	4 319 982	4 083 645
Exchange differences for the year	- 1 533	- 1 886
Balance carried over from year N-1	42 728	111 313
Positive balance from year N-1 reimbursed in year N to the Commission	-42 728	- 111 313
Balance of the outturn account for the financial year	***344 977***	***42 728***

3.1. Budgetary transfers and amending budgets

VOBU 2025	Initial adopted budget	Amending budgets	Transfers between titles	Final adopted budget	Internal assigned revenue	Total appropriations available
Title 1	23 881 904	0	-61 314	23 820 590	0	23 820 590
Title 2	2 207 600	0	- 3 513	2 204 087	44 161	2 248 249
Title 3	4 455 955	14 350	64 827	4 535 132	412 471	4 947 603
TOTAL	**30 545 460**	**14 350**	**0**	**30 559 810**	**456 632**	**31 016 442**

ERA executed transfers within the Titles and between Titles in response to its business needs during 2025, as described in Chapter 1.4 and in line with the provisions of the ERA Financial Regulation.

3.2. Budgetary execution

3.2.0. VOBU 2025 (2025 C1) Appropriations

VOBU 2025	Appropriations	Commitments	Not used	Paid	To be carry-forwarded
Title 1	23 820 590	23 820 590	0	23 710 491	110 051
Title 2	2 204 087	2 204 087	0	1 982 339	221 748
Title 3	4 535 132	4 535 132	0	3 664 321	870 811
TOTAL	**30 559 810**	**30 559 810**	**0**	**29 357 151**	**1 202 611**

3.2.1. IAR2/2 2025 (2025 C4) Internal assigned revenues

IAR 2/2 2025	Appropriations	Commitments	Not used	Paid	To be carry-forwarded[4]
Title 1	0	0	0	0	0
Title 2	5 951	2 668	3 284	0	5 951
Title 3	136 039	0	136 039	0	136 039
TOTAL	**141 990**	**2 668**	**139 323**	**0**	**141 990**

3.2.2. IAR2/2 2024 (2025-C5) Internal assigned revenues carried over

IAR 2/2 2024	Commitment Appropriations	Commitments	Not used	Payment Appropriations	Paid	To be carry-forwarded
Title 1	0	0	0	0	0	0
Title 2	38 210	38 210	0	38 210	33 157	5 053
Title 3	276 432	69	276 363	276 432	69	0
TOTAL	**314 642**	**38 279**	**276 363**	**314 642**	**33 226**	**5 053**

[4] *This carry-forward amount represents payment appropriations to be carry-forwarded.*

3.2.3. IAR2/2 2024 and 2023 (2025-C8) Internal assigned revenues carried over (payment appropriations only)

IAR 2/2 2024 and 2023	Payment Appropriations	Paid	Not used
Title 1	200	0	200
Title 2	21 726	21 550	176
Title 3	95 061	95 061	0
TOTAL	**116 987**	**116 611**	**376**

3.2.4. EARN/N 2025 (2025-R0) External assigned revenues

EARN/N 2025	Appropriations	Commitments	Not used	Paid	To be carry-forwarded
Title 4[5]	32 563 774	16 450 518	16 113 256	13 670 180	3 824 042
Title 5	3 222 281	1 534 620	1 687 662	1 073 917	1 911 807
TOTAL	**35 786 056**	**17 985 138**	**17 800 918**	**14 744 097**	**5 735 848**

3.2.5. VOBU 2024 (2025 C8) Appropriations carried over

VOBU 2024	Payment appropriations	Paid	To be cancelled
Title 1	84 064	82 443	1 621
Title 2	309 340	299 200	10 140
Title 3	884 825	827 243	57 582
TOTAL	**1 278 229**	**1 208 886**	**69 343**

3.2.6. Title 1

With a total budget of € 23 820 590, the budgetary execution of VOBU 2025 appropriations reached 100% for commitments and 99.54% for payments at the end of 2025.

In Title 1, payments execution of VOBU 2024 appropriations reached 98.07%.

3.2.7. Title 2

With a total budget of € 2 204 087, the budgetary execution of VOBU 2025 appropriations reached 100% for commitments and 89.94% for payments at the end of 2025.

The budgetary execution of IAR2/2 2025 appropriations reached 44.83% for commitment and 0% for payment appropriations.

The budgetary execution of IAR2/2 2024 appropriations reached 100% for commitment and 89.22% for payment appropriations.

In Title 2, payment execution of VOBU 2024 appropriations reached 96.72%.

[5] These amounts include both the commitment and payments made on current year's commitment appropriations and on last year's commitment appropriations.

3.2.8. Title 3

With a total budget of € 4 535 133, the budgetary execution of VOBU 2025 appropriations reached 100% for commitments and 80.80% for payments at the end of 2025.

The budgetary execution of IAR2/2 2025 appropriations remained without commitments and payments.

The budgetary execution of IAR2/2 2024 appropriations reached 0.03% for commitment and payment appropriations.

In Title 3, payments execution of VOBU 2024 appropriations reached 93.49%.

3.2.9. Total Budget

VOBU 2025 (2025 C1) Appropriations:

The level of execution of the total commitment appropriations VOBU 2025 reached 100% of the appropriations. The level of execution per Title is as following:

T1: 100%
T2: 100%
T3: 100%

With regard to the execution of payment appropriations VOBU 2025, the Agency used 96.06% of the appropriations. The level of execution per Title is as following:

T1: 99.54%
T2: 89.94%
T3: 80.80%

VOBU 2024 (2025 C8) Appropriations:

Payment execution of VOBU 2024 appropriations reached 94.58% of the total amount of € 1 278 228 carried over from which € 69 343 were cancelled.

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3.3. Multi-annual comparison

VOBU 2025 (2025 C1)	2017	2018	2019	2020	2021	2022	2023	2024	2025
Budget	30 732 000	28 793 243	27 669 347	28 232 283	27 765 159	26 935 144	28 219 589	30 023 220	30 559 810
Commitments	30 731 401	28 787 624	27 663 287	28 227 318	27 715 102	26 922 572	28 199 635	30 019 772	30 559 810
% Commitments / Budget	99.99%	99.98%	99.98%	99.98%	99.82%	99.95%	99.93%	99.99%	100%
Unused budget	599	5 619	6 060	4 965	50 057	12 572	19 954	3 448	0
Payments	26 828 213	25 613 394	25 517 067	25 206 760	25 970 820	25 580 241	27 031 573	28 741 543	29 358 397
% Payments / Commitments	87%	89%	92%	89.3%	93.71%	95.01%	95.86%	95.73%	96.07%
Payment appropriations to be carried over	3 903 188	3 174 230	2 146 220	3 020 558	1 744 282	1 342 331	1 168 062	1 278 229	1 201 611
% Payment appropriations to be carried over / Commitments	12.70%	11%	8%	10.7%	6.28%	4.98%	4.14%	4.26%	3.94%

For VOBU 2025 (2025 C1) :

The execution of commitment appropriations reached 100%;

The level of payment execution reached 96.06%;

The payment appropriations to be carried over amount to € 1 202 611 which represents below 5% of the appropriations committed.

VOBU 2024 (2025 C8)	2017	2018	2019	2020	2021	2022	2023	2024	2025
Commitments carried over	2 046 141	3 940 479	3 174 230	2 146 220	3 089 212	1 744 282	1 342 331	1 168 062	1 278 229
To be cancelled	69 473	122 715	54 280	106 232	30 109	40 317	76 465	38 795	69 343
% To be cancelled / Commitments carried over	3.4%	3.1%	1.71%	4.95%	0.97%	2.31%	5.70%	3.32%	5.42%

For VOBU 2024 (2025 C8) : The unpaid balance of the carry-overs is slightly above the threshold of 5%.

4. Budget implementation

In this section all figures shown under Appropriations (budget envelope) column are as of 31/12/2025 and reflect all budget transfers executed during the year, in line with the ERA Financial Regulation provisions.

4.0. TITLE 1

4.0.0. Chapter 11 – Salaries & allowances

At the end of 31/12/2025, the Agency employed:

163 Temporary Agents (TA) vs. 166 TA of the establishment plan adopted. 3 TA posts were vacant end 2025. This is in line with the plan to reduce the number of Temporary Agents to 162 in 2026 and 160 in 2027.
36 Contract Agents (CA) vs. 36 CA posts of the Multi Annual Staff Policy Plan. Another 2 CAs were contracted to cover grant agreements and contribution agreement execution (System Pillar); 3 Seconded National Experts (SNE) vs. 4 SNE posts of the Multi Annual Staff Policy Plan.

VOBU 2025 (2025 C1)			***VOBU 2024 (2024 C1)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
23 241 298	23 241 298	23 241 250	22 085 603	22 085 603	22 085 603
	100%	100%		100%	100%

4.0.1. Chapter 12 – Expenditure relating to staff recruitment and Employer's pension contributions

Employer pension contributions do not apply for EU contribution (VOBU), this chapter has only Expenditure relating to staff recruitment.

VOBU 2025 (2025 C1)			***VOBU 2024 (2024 C1)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
855	855	855	13 662	13 662	13 662
	100%	100%		100%	100%

4.0.2. Chapter 13 – Missions expenses

This chapter covers the costs incurred by the staff during missions (daily allowances and travel costs).

VOBU 2025 (2025 C1)			***VOBU 2024 (2024 C1)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
13 000	13 000	12 977	24 490	24 490	23 836
	100%	99.82%		100%	97.33%

VOBU 2024 (2025 C8)			***VOBU 2023 (2024 C8)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	654	0	0	709	294
		0%			41.5%

4.0.3. *Chapter 14 – Socio-medical infrastructure*

This chapter covers the costs of annual and pre-recruitment medical inspections.

The amount committed in 2025 covered mainly the Annual medical services provided by the hospital in Valenciennes (€ 32 724 €), medical service in Brussels (€ 17 567) and flu vaccination campaign for ERA staff (€ 709).

VOBU 2025 (2025 C1)			***VOBU 2024 (2024 C1)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
51 000	51 000	33 530	50 530	50 530	34 299
	100%	65.74%		100%	67.88%

VOBU 2024 (2025 C8)			***VOBU 2023 (2024 C8)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	16 231	16 131		17 820	17 820
		99.38%			100%

4.0.4. *Chapter 15 – Training*

This chapter covers the Agency's activities related to staff training and team building.
The amount committed in 2025 covered mainly:

- Language courses and tests (in-house and e-learning – € 59 709),
- Trainings delivered by EC (€ 29 329),
- Individual trainings (€ 18 692)
- In-house trainings (€ 14 520)

VOBU 2025 (2025 C1)			***VOBU 2024 (2024 C1)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
122 250	122 250	95 386	124 611	124 611	108 333
	100%	78.03%		100%	86.94%

VOBU 2024 (2025 C8)			***VOBU 2023 (2024 C8)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	16 278	16 098		67 601	67 121
		98.89%			99.29%

4.0.5. *Chapter 16 – External services*

This chapter covers the external services related to staff used by the Agency (such as SLA with DG HR and PMO).

The amount committed in 2025 covered mainly:

- DG HR/PMO SLA (€ 308 316),
- Contribution to school transportation (€ 15 000),
- Shared support services of the EUAN (€ 13 178),
- External auditors' services (€ 21 800)

VOBU 2025 (2025 C1)				VOBU 2024 (2024 C1)		
Appropriations	Commitments	Payments		Appropriations	Commitments	Payments
358 294	358 294	292 600		211 286	211 286	160 385
	100%	81.66%			100%	75.91%

VOBU 2024 (2025 C8)			VOBU 2023 (2024 C8)		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	50 901	50 214		187 851	187 851
		98.65%			100%

4.0.6. Chapter 17 – Receptions, events and representation

This chapter covers the Agency's representation expenses.

VOBU 2025 (2025 C1)			VOBU 2024 (2024 C1)		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
498	498	498	1 480	1 480	1 480
	100%	100%		100%	100%

IAR 2/2 2024 (2025 C5)			IAR 2/2 2023 (2024 C5)		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
			2 500	285	85
				11.42%	3.4%

IAR 2/2 2024 & 2023 (2025 C8)					
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	200	0			
		0%			

4.0.7. Chapter 18 – Social welfare

This chapter covers the Agency's expenses related to social events and activities for staff.

The amount committed in 2025 covered cost for social events organised for the staff in 2025.

VOBU 2025 (2025 C1)			VOBU 2024 (2024 C1)		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
33 395	33 395	33 395	30 538	30 538	30 538
	100%	100%		100%	100%

VOBU 2024 (2025 C8)			VOBU 2023 (2024 C8)		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	0	0		815	0
		0%			0%

4.1. TITLE 2

4.1.0. Chapter 20 – Rental of buildings and associated costs

This chapter covers the cost of renting of the Agency's premises and parking and all associated expenditure (energy, cleaning, building maintenance, security and other expenditure on buildings such as building insurances, rental of water fountains, etc.). The Agency has two sites: one in Valenciennes (administrative seat) and one in Lille (one meeting room). The latter has been used only twice in 2025.

The amount committed in 2025 covered mainly:

- The rental costs for the Valenciennes and Lille premises, including electricity and water (€ 544 181)
- The security services (€ 107 446)
- The reception services (€ 71 379)
- The cleaning and maintenance of the building (€ 132 000)
- Fitting-out of premises (€ 11 815)
- Building insurances (€ 13 072)

VOBU 2025 (2025 C1)			***VOBU 2024 (2024 C1)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
879 893	879 893	758 472	820 269	820 269	744 969
	100%	86.20%		100%	90.82%

IAR 2/2 2025 (2025 C4)			***IAR 2/2 2024 (2024 C4)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
5 951	2 668	0	47 554	9 344	694
	44.83%	0%		19.65%	1.46%

IAR 2/2 2024 (2025 C5)			***IAR 2/2 2023 (2024 C5)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
38 210	38 210	33 156	0	0	0
	100%	86.77%		0%	0%

IAR 2/2 2024 and 2023 (2025 C8)			***IAR 2/2 2023 and 2022 (2024 C8)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	8 650	8 650	0	6 770	6 770
		100%			100%

VOBU 2024 (2025 C8)			***VOBU 2023 (2024 C8)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	75 299	75 271		110 543	109 392
		99.96%			98.96%

4.1.1. Chapter 21 – Information, communication technology and data processing

This chapter covers the expenses related to the purchase and maintenance of data processing equipment and software.

The amount committed in 2025 covered mainly:

- Data-processing equipment (€ 146 560)
- Purchase of new laptops (€ 151 466)
- Network services (€ 211 691)
- SLAs with European Commission (€ 36 275)
- Software/Licence renewals (€ 586 570)

VOBU 2025 (2025 C1)			***VOBU 2024 (2024 C1)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
1 132 562	1 132 562	1 071 527	1 245 738	1 245 738	1 049 125
	100%	94.61%		100%	84.22%

VOBU 2024 (2025 C8)			***VOBU 2023 (2024 C8)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	196 614	196 614		173 293	166 752
		100%			96.23%

4.1.2. Chapter 22 – Movable property and associated costs

This chapter covers equipment for audio-visual, documentation storage, archiving and mail handling, hiring of fax machines, photocopiers, purchase of office furniture.

The amount committed in 2025 covered mainly:

- Moving services (€ 8 000)
- Furniture (€ 16 462)
- Maintenance of AV equipment (€ 31 000)

VOBU 2025 (2025 C1)			***VOBU 2024 (2024 C1)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
55 462	55 462	40 232	39 013	39 013	20 512
	100%	72.54%		100%	52.58%

VOBU 2024 (2025 C8)			***VOBU 2023 (2024 C8)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	18 501	16 822		3 924	3 924
		90.92%			100%

4.1.3. Chapter 23 – Current administrative expenditures

This chapter covers stationery and office supplies, bank charges and petty expenses.

VOBU 2025 (2025 C1)			***VOBU 2024 (2024 C1)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
12 973	12 973	7 802	28 235	28 235	20 603
	100%	60.14%		100%	72.97%

IAR2/2 2024 (2025 C5)			*IAR2/2 2023 (2024 C5)*		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
			14 975	14 820	2 644
				98.96%	17.65%

IAR 2/2 2024 and 2023 (2025 C8)			*IAR 2/2 2023 and 2022 (2024 C8)*		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	12 176	12 000			
		98.55%			

VOBU 2024 (2025 C8)			*VOBU 2023 (2024 C8)*		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	7 631	156		2 634	2 184
		2.04%			82.91%

4.1.4. Chapter 24 – Postage / telecommunications

This chapter covers postal and delivery expenses, subscription expenses, cost of communication (telephone, internet, mobiles and data transmission) and all related equipment (purchase, maintenance, cabling of building).

The amount committed in 2025 covered mainly:

- Telecommunications fees (€ 100 000)
- Postal services (€ 3 460)
- Purchase of mobile phones (€ 19 737)

VOBU 2025 (2025 C1)			*VOBU 2024 (2024 C1)*		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
123 197	123 197	104 306	113 355	113 355	102 061
	100%	84.67%		100%	90.04%

IAR2/2 2024 (2025 C5)			*IAR2/2 2023 (2024 C5)*		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
			900	900	0
					0%

IAR 2/2 2024 and 2023 (2025 C8)			*IAR 2/2 2023 and 2022 (2024 C8)*		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	900	900			
		100%			

VOBU 2024 (2025 C8)			*VOBU 2023 (2024 C8)*		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	11 295	10 337		573	573
		91.52%			100%

4.2. TITLE 3

4.2.0. Chapter 30 – Operational expenditure - Strategic Statements

Chapter 30 covers all expenses directly linked to the Regulation (EU) 2016/796, covering the operational costs of Agency projects and services that are under EU contribution. Since 2021, the budget line breakdown of this chapter is equivalent to the 9 Strategic Statements of the Agency included in its Single Programming Document – see breakdown in the table below.

Budget Line (Commitment Item)		Appropriations	Commitments	Payments
3010	Operational expenditure Strategic Statement 1	1 773 343	1 773 343	1 424 932
3040	Operational expenditure Strategic Statement 4	243 917	243 917	158 000
3060	Operational expenditure Strategic Statement 6	38 682	38 682	38 682
3070	Operational expenditure Strategic Statement 7	833 231	833 231	626 239
3080	Operational expenditure Strategic Statement 8	126 370	126 369	112 316
3099	ERA management and administration	392 483	392 483	360 789

Each Strategic Statement line hosts the projects/services assigned to them. The concrete projects and services that had operational budget were the following (ranked by the highest appropriation first):

BL (CI)	Project / Service		StSt	Appropriations	Commitments	Payments
3010	ERA1226	Interoperable data	1	1 701 182	1 701 182	1 363 671
3070	ERA1145	Stakehl, Aca & Comm ERA Academy	7	833 063	833 063	626 071
3099	ERA1245	ERA mgmt & admin		392 483	392 483	360 789
3040	ERA1224	Monitor NSA/NoBo/NIB	4	140 700	140 700	126 900
3040	ERA1249	STARS	4	98 217	98 217	26 100
3080	ERA1156	Corporate governance	8	74 462	74 462	73 216
3080	ERA1159	Legal, acctng & proc	8	51 908	51 908	39 100
3010	ERA1218	Manage ERTMS evol	1	40 352	40 352	29 452
3060	ERA1188	Impact assessments	6	38 682	38 682	38 682
3010	ERA1172	Railway ops harmon	1	27 232	27 232	27 232
3040	ERA1219	CSM ASLP	4	5 000	5 000	5 000
3010	ERA1221	Authority Tasks Supp	1	4 577	4 577	4 577
3070	ERA1147	International Relat	7	168	168	168

Additional details on the project/service expenses:

- Expenditure under Interoperable data (ERA1226) was related to the procurement cloud services (AWS) via EC FWC (DIGIT/A3/PR/2018/035 - CLOUD II - DPS 2), procurement of licences (Graph DB) via EC FWC (DIGIT/2023/DPS/0001: SIDE III DPS), and procurement of consultancy services for applications maintenance / releases (RINF+, REG+, SRD), support on development of ERA ontology, general administration / user support / document for other applications via ERA FWCs (ESISDID and EISD7).
- ERA Academy (ERA1145) includes the costs of ERA events and conferences: hosted /organised by ERA during the year (EU Rail Safety Days, ENISA Cybersecurity conference, NSA / NRB / NIB network meetings, Rail resilience conference, Rail Data Forum, CCS TSI, Conference on cutting costs in rail),

to be organised in the upcoming year (ERTMS conference) and to which ERA will participate in the upcoming year (Innotrans). The purchase of annual licenses / technical assistance for the Moodle Learning Management System, of Adobe licences, of consultancy services for the maintenance of ERA website and of promotional materials were also borne by ERA Academy.

- ERA Management and Administration (ERA1245) mainly include costs of operational missions related to all programmes. Indeed, since 2024, the Agency's management team decided to centralise the mission budget to one single line (and consequently to one AOD). The initial reason for adopting this approach was technical (manual interface between SUMMA and MIPS). Nevertheless, since it proved also to foster efficiency and coherence (among others, in terms of internal control), the Agency's management team agreed to continue with the same approach in the subsequent years.
- Budget of NSA / NoBo / NIB monitoring implementation (ERA1224) has been used to procure interpretation services via ERA FWC and external training for auditors.
- Budget of STARS (ERA1249) was mainly used to produce E-learnings (SMS, HOF, SCM attributes) via an ERA FWC (Development of training products for the EU Agency for Railways Knowledge HUB), to translate those e-learnings (via the Translation and Centre) and to hire external expert for specific analysis and training.
- Budget of Corporate Governance (ERA1156) has been mainly used for the organisation of Management Board Meetings and SPD workshop.
- Expenditures related to Legal, Accounting and Procurement (ERA1159) mainly cover the purchase of ServiceNow licenses and remote administration services.

VOBU 2025 (2025 C1)			***VOBU 2024 (2024 C1)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
3 408 025	3 408 025	2 720 957	4 061 601	4 058 153	3 466 037
	100%	79.84%		99.92%	85.34%

IAR2/2 2025 (2025 C4)			***IAR2/2 2024 (2024 C4)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
136 039	0	0	276 432	0	0
	0%	0%		0%	0%

IAR2/2 2024 (2025 C5)			***IAR2/2 2023 (2024 C5)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
276 432	69	69	70 363	70 363	45 665
	0%	0%		100%	64.9%

IAR 2/2 2024 and 2023 (2025 C8)			***IAR 2/2 2023 and 2022 (2024 C8)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	24 698	24 698			
		100%			

VOBU 2024 (2025 C8)			***VOBU 2023 (2024 C8)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	592 116	534 882		358 708	336 036
		90.33%			93.68%

4.2.1. *Chapter 31 – Other operational expenditure*

This chapter covers operational expenditures such as scientific library and IT dedicated systems, equipment and services. The Agency provided ICT services and information management supporting the operational activities (ERA1201).

The amount committed in 2025 covered mainly:

- SLA with European Commission Cloud services (€ 190 500)
- ICT infrastructure services (€ 128 705)
- IT intra-muros consulting services (€ 718 302)
- Renewal of licences (€ 72 400)
- Access to databases (€ 17 200).

VOBU 2025 (2025 C1)			***VOBU 2024 (2024 C1)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
1 127 107	1 127 107	943 364	1 172 808	1 172 808	880 100
	100%	83.70%		100%	75.04%

IAR 2/2 2024 (2025 C5)			***IAR 2/2 2023 (2024 C5)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
			70 363	70 363	0
				100%	0%

IAR 2/2 2024 and 2023 (2025 C8)			***IAR 2/2 2023 and 2022 (2024 C8)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	70 363	70 363		4 761	4 761
		100%			100%

VOBU 2024 (2025 C8)			***VOBU 2023 (2024 C8)***		
Appropriations	Commitments	Payments	Appropriations	Commitments	Payments
	292 708	292 360		243 442	237 320
		99.88%			97.49%

4.3. TITLE 4

	Fund Source : EARN/N all years (2025-R0) – Fees and charges							
	Chapter	***Final appropriations (1)***	***Committed (2)***	***% Committed =(2) / (1)***	***Balance not committed =(1) - (2)***	***Final payment appropriations (3)***	***Total Paid (4)***	***% Paid =(4)/(3)***
40	Operational expenditure[6]	10 763 773	0	0.00%	10 763 773	0	0	0.00%
40	Operational expenditure - Strategic Statements (cost of services NSA and Pool of experts)	9 705 436	6 628 677	68.30%	3 076 759	4 887 740	4 078 731	83.45%
41	Staff expenditure	9 793 808	8 366 962	85.43%	1 426 846	9 790 017	8 352 981	85.32%
42	Administrative expenditure	525 708	521 552	99.21%	4 156	642 358	557 881	86.85%
43	Operational expenditure - Strategic Statements (other)	1 568 872	786 212	50.11%	782 660	1 920 655	583 887	30.40%
44	Other operational expenditure	206 779	147 116	71.15%	59 664	253 450	96 701	38.15%
	Title IV	**32 564 376**	**16 450 518**	**50.52%**	**16 113 858**	**17 494 221**	**13 670 180**	**78.14%**

[6] The commitment appropriations in this chapter are recorded following the validation of a forecast of revenue and should therefore represent an estimate of the amount to be received for applications not yet invoiced.

Title 4 covers all the expenses corresponding to fees and charges payable to the Agency. The latter are established in Commission Implementing Regulation (EU) 2018/764 on the fees and charges payable to the European Union Agency for Railways and their conditions of payment as amended by Commission Implementing Regulation (EU) 2021/1903 and by Commission Implementing Regulation (EU) 2024/2018. Following this regulation MB DECISION n° 302 on setting out a calculation method for the annual indexation of the amounts was adopted in November 2022 based on which the indexation is performed by ED decisions and the new amounts are published on ERA website.
The amount of the available commitment appropriations is based upon a forecast of revenue which is made for each single application with the exception for the VA CTT applications for which a global forecast or revenue is made.
The amounts in the table above include both the (de)commitments and payments made on current year's commitment appropriations as on last year's commitment appropriations.

As started in 2022, a detailed budget structure was implemented in 2025 for the expenditure related to T4 to ensure a clear traceability of the types of expenditure linked to Fees and charges (F&C) and their respective amounts mirroring the methodology for the Implementing Regulation on fees and charges currently in force.
The structure of T4 therefore covers:

- The human resources related costs (salaries corresponding to the FTEs working on F&C and other supporting costs calculated on a pro rata basis)
- Pro rata costs for IT and FM
- Operational costs directly linked to the F&C.

Based on this structure and methodology of calculation some of the Agency's projects were partially funded under T1 / T2 / T3 and partially funded under T4. In SUMMA the corresponding commitment items and funded programs were reflected. The breakdown of amounts per type of expenditure under T4 was included in the budget 2025 adopted by the Management Board on 19th of November 2024 (MB Decision n°361). This was further updated through amending budget MB Decision n°384 (Amendment n°1) on 31st of October 2025.

This envisaged structure provides for an equivalency of commitment items under EU contribution and Fees and Charges (F&C). This means that T1 commitment items will have a F&C counterpart under T4.1 (and by analogy the same applies to T2 > T4.2 and T3 > T4.3). An exception from this are the commitment items related to NSA & PoE costs under Chapter 40 which have no counterpart under the other titles.

In the implementation of Title 4 the Agency has closely monitored the following parameters:
- rate of cashing for fees and charges until year end including the amending budgets;
- the level of commitments and payments for all the expenditure components under the T4;
- the level of ERA billed/cashed hours for the VA, SSC and ERTMS TA applications during 2025 as well as the number of actual hours for the VA CTT for which a fixed rate is applied;
- the indexation of the salaries in 2025 as described in section 1.4
- the use of internal (ERA) versus external (NSAs and PoE) resources in the work performed.

All corresponding commitment and payment credits cashed for VA, SSC and TA applications are transferred on a regular basis to the T4 salary budget line (Temporary Agents) with the exception of the OSS fees, which are directly inscribed on the "Authority Tasks Support" expenditure budget line in T4. Upon the request of the AODs of Title 4, for budget lines any other than salaries the Budget Officer initiates internal transfers within T4 from the salaries budget line (which is used as an intermediary line) to the other T4 budget lines as needed according to documented budget transfer notes circulated at the management review meetings (if the transfer is not urgent and takes place between September and December). If needs are urgent and occur between two consecutive

budget reviews or if transfer takes place before September, a transfer can be directly requested and the Management Team is informed accordingly. When making the requests for internal transfers within T4 from the salary budget line to the other T4 budget lines the respective AODs should take the assigned budgetary envelopes into account including the split of certain items of expenditure between the titles. Should the AODs identify that the budget envelopes are too high or too low compared to the business needs they should flag it during one of the management review meetings.

For the salary costs linked to F&C, the EXO Unit performs a calculation of salary costs related to F&C (based on directly billable + indirect FTE use) after the end of each quarter based on the actual number of hours reported in MS Project for the F&C activities during the reference quarter. The Authorizing Officer signs the quarterly note (template) for the calculation of the salaries related to F&C. Once the note is signed by the AO, the AOD responsible for salaries expenditure will be able to use the respective commitments and payments appropriations to cover the salaries for F&C activities. Should the amount available on the salary budget lines in T4 be lower than the result of this calculation, the former will be completely used, and the difference will be taken into consideration subsequently in the upcoming salary payments. In 2025, four notes have been implemented for salary costs related to F&C:

- 06/02/2025 – for 4th Quarter of 2024:
  - Amount of € 1,395,692 for TAs
  - Amount of € 138,583 for CAs
- 07/04/2025 – for 1st Quarter of 2025:
  - Amount of € 1,326,188 for TAs
  - Amount of € 216,991 for CAs
- 08/07/2025 – for 2nd Quarter of 2025:
  - Amount of € 1,503,423 for TAs
  - Amount of € 247,931 for CAs
- 16/10/2025 – for 3rd Quarter of 2025:
  - Amount of € 1,775,533 for TAs
  - Amount of € 244,041 for CAs

4.4. TITLE 5

4.4.0. Chapter 50 – Grants contributions and service-level agreements

EARN/N all years 2025 R0				*EARN/N all years 2024 R0*			
Commitment Appropriations	*Commitments*	*Payment appropriations*	*Payments*	*Commitment Appropriations*	*Commitments*	*Payment Appropriations*	*Payments*
3 222 281	1 534 620	2 985 724	1 073 917	1 899 594	747 547	2 023 728	580 978
	47.63%		35.97%		39.35%		28.71%

This chapter covers operational expenditures linked the delegation agreements that the Agency has signed with DG MOVE, DG ENEST and DG REFORM. A breakdown can be found below.

Budget Line (Commitment Item)		*Commitment Appropriations*	*Committed*	*Payment Appropriations*	*Paid*
5000	IPA and Western Balkans	344 245	142 696	395 222	90 534
5001	EUMedRail[7]	20 548	0	22 075	0
5002	Railway System Pillar	432 000	232 000	485 412	195 295
5003	Pilot pr - SERA - Prototype Corridor Munich-Verona	750 500	450 066	355 333	146 391
5004	Technical support on the depl. of ERTMS in Greece	1 164 014	631 538	1 216 708	641 698
5005	Studies supporting the digitalisation of the rail system	115 000	78 320	115 000	0
5006	Creation of a comprehensive dynamic digital timetable for rail services in the Union	395 974	0	395 974	0
Chapter 50		**3 222 281**	**1 534 620**	**2 985 724**	**1 073 917**

[7] EUMedRail contribution agreement has been closed in 2025 and unused pre-financing has been reimbursed to DG ENEST. Residual appropriations should be now cancelled but the SUMMA function serving this purpose still requires corrective maintenance.